Leading People



Language of instruction

English - French

Program Dates

To be defined

Duration

2 Days

Program fee

€ 8 000,00 + VAT for 12 persons + travel & venue expenses

Facilitator

Christine MORLET

Location

To be defined

Registration

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← Soft Skills

— Facilitation Skills

Objectives

- The key factors to consider in setting up a team or in understanding how the team is operating
 - How to diagnose what is happening in a group and what to do about it
- The impact of the stages of team development and the leadership required in each stage
- The process of meeting management Decision-making tools and techniques -Dealing with challenging behaviors
- Fostering participation from team members
- · Individual learning styles and their impact on group functioning
- Additional facilitation tools and techniques

Program

Understanding facilitation

What it is that facilitators do (and don't do), defining the core practices, focusing on questioning techniques, testing your own skill level as a facilitator, importance of wording (particularly with respect to flip charts and other presentation technologies).

Overall meeting management

The role of chairman versus facilitator, what makes effective meetings, facilitating teleconferences, using process checklists, meeting effectiveness surveys.

The seven stages of facilitation

Assessment - Refinement - Preparation - Start-up - Execution - Close-down - Follow-up **Team and group dynamics**

• The differences between groups and teams, what makes an effective team, the four stages of team development, measuring team effectiveness.

Generating interaction

 Setting ground rules, removing barriers, getting buy-in, managing leaders, promoting effective behavior, impact of cultural differences, different types of conversation, choices in decision makings.

Dealing with disagreement

- Difference between argument and debate, critical steps of dealing with emotions and resolving conflict, use of commentary and 'feed-forward' versus feedback.
 Facilitation tools
- The importance of tools and where they fit in the overall facilitation process, creating a useful vision, using surveys, different types of analysis (gap, root-cause, force field, etc.), multi-person voting, effective listening, brainstorming, decision grids, priority setting.

Target Population : Anyone who organize meetings and trainings on regular basis

Prerequisites : organize meetings on regular basis - have a laptop

Competency Developed

Creating an interactive, question friendly atmosphere. Know the meeting management process

Further Learning Opportunities : PowerPoint with Impact - Executive Presentation Skills & Public Speaking Skills Coaching